

# **INDIA RADIATORS LIMITED**

## **71<sup>ST</sup> ANNUAL REPORT**

**FOR THE YEAR ENDED 31 MARCH 2021**

## BOARD OF DIRECTORS

T Govindarajan	Director (DIN: 02603986)
B Narendran	Director (DIN: 01159394)
Rita Chandrasekar	Director (DIN: 03013549)
E N Rangaswami	Whole Time Director (DIN: 06463753) w.e.f. 06-08-2020
K Nadanasundaram	Whole Time Director (DIN: 02135505) Upto 12-06-2020

## CHIEF FINANCIAL OFFICER

R Subbaraya Davey

## COMPANY SECRETARY & COMPLIANCE OFFICER

S Anusha

## AUDITORS

Venkatesh & Co., Chartered Accountants  
151, Mambalam High Road, T. Nagar, Chennai-600 017

## REGISTERED OFFICE

No.88, Mount Road, Guindy, Chennai - 600 032  
<https://www.indiaradiators.com/>

## FACTORY

6, Ambattur Road, Puzhal,  
Chennai – 600 066

PIPDIC Industrial Estate, Sedarpet,  
Pondicherry – 605 111

## REGISTRAR & SHARE TRANSFER AGENT

M/s. Cameo Corporate Services Limited  
No.1, Club House Road,  
Subramanian Building, 5th Floor  
Chennai - 600 002

## BANKERS

ICICI Bank	Bank of India
Nungambakkam Branch	Guindy Branch
Chennai – 600 034.	Chennai – 600 032.

Note: The Company has been allotted the ISIN INE461Y01016 by Central Depository Services Limited(CDSL) and National Securities Depository Limited (NSDL). Members are requested to dematerialize the shares held in physical form.

## CONTENTS

<b>Notice to the Shareholders</b>	<b>01</b>
<b>Board's Report and Annexures</b>	<b>08</b>
<b>Auditor's Report on the Financial Statement</b>	<b>29</b>
<b>Balance Sheet</b>	<b>36</b>
<b>Statement of Profit and loss</b>	<b>37</b>
<b>Statement of Changes in Equity</b>	<b>38</b>
<b>Cash Flow Statement</b>	<b>39</b>
<b>Notes Annexed to and forming part of Financial Statement</b>	<b>40</b>

# INDIA RADIATORS LIMITED

CIN: L27209TN1949PLC000963

Registered Office: No.88, Mount Road, Guindy, Chennai – 600 032.

## NOTICE OF THE ANNUAL GENERAL MEETING

Notice is hereby given that the 71<sup>st</sup> Annual General Meeting of **INDIA RADIATORS LIMITED** will be held on **Friday, 24 September 2021 at 02.00 PM** through video conferencing to transact the following business.

### ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements for the year ended 31 March 2021 and the Reports of Directors and Auditors thereon.

“**RESOLVED THAT** pursuant to Section 129 and other applicable provisions, if any, of the Companies Act, 2013, the audited financial statements of the Company, together with the Reports of the Directors, Auditors thereon and the report of Secretarial Auditor as circulated to the members and presented to the meeting be and are hereby considered and adopted”.

2. To appoint a Director in place of Mr. E. N. Rangaswami (DIN: **06463753**), who retires at this meeting and being eligible, offers himself for re-appointment by passing the following as an Ordinary Resolution:

“**RESOLVED THAT** Pursuant to Section 152 and other applicable provisions, if any of the Companies Act 2013, Mr. E. N. Rangaswami (DIN: 06463753) a Director, retiring by rotation, being eligible and offering for re-election, is re-appointed as a director of the Company, liable to retire by rotation.”

### SPECIAL BUSINESS:

3. To approve the related party transactions of the company.

To consider and, if thought fit, to pass with or without modifications(s) the following resolutions as **Ordinary Resolution**:

“**RESOLVED THAT** pursuant to Clause 23 of SEBI (LODR) Regulations 2015 other applicable provisions and rules thereto, consent of the members of the company be and is hereby accorded to the Company to enter into material related party transactions with i3 Security Private Ltd, a fellow subsidiary and a related party, for an sum not exceeding Rs.1 crores for all the transactions with the said related party, on such terms and conditions as may be decided by the Board from time to time.

**RESOLVED FURTHER THAT** the Board of Directors of the Company be and are hereby authorized to take such steps as may be necessary in relation to the above and to settle all matters arising out of and incidental thereto and sign and execute all applications, documents and writings that may be required, on behalf of the Company and generally to do all acts, deeds and things that may be necessary, proper, expedient or incidental for the purpose of giving effect to the aforesaid resolution.

By Order of the Board

For **INDIA RADIATORS LIMITED**

Place : Chennai  
Date :06-08-2021

**E N Rangaswami**  
DIN: **06463753**  
Whole Time Director

## Notes:

1. Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 (the Act), setting out details relating to the Special Business of the meeting, is annexed hereto which may also be regarded as the disclosure under Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the Regulations).
2. The Register of Members and the Transfer Books will remain closed from **16 September, 2021 to 24 September, 2021** both days inclusive.
3. The Company has appointed KRA & Associates, Practising Company Secretaries as the scrutinizer for E-voting.
4. The shareholding of the Members will be reckoned as on the date of **15 September, 2021** for the purpose of E-voting.
5. A person who has participated in e-voting is not debarred from participating in the meeting though he/she shall not be able to vote at the meeting again and his/her earlier vote cast electronically shall be treated as final.
6. Since this AGM is being held pursuant to the MCA Circulars through VC / OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice.
7. As per SEBI directive, submission of self-attested PAN copy of transferee/ legal heir including joint holders, if any is mandatory for registration of transmission/transposition of shares. Hence the respective legal heir(s) including joint holders are requested to attach their self-attested PAN copy to Company/RTA while lodging the documents for registration.
8. Members those who hold share(s) in physical form are requested to notify immediately any change in their address to the Company/ RTA.
9. All documents referred to in the accompanying Notice and the Explanatory Statement will be open for inspection at the Registered Office of the Company during normal business hours (9.00 AM to 5.00 PM) on all working days except on holidays, up to the date of the AGM
10. In view of the situation arising due to COVID-19 global pandemic, the general meetings of the companies shall be conducted as per the guidelines issued by the Ministry of Corporate Affairs (MCA) vide General Circular No. 02/2021 dated 13 January, 2021 and Circular No. 14/2020 dated April 8, 2020, Circular No.17/2020 dated April 13, 2020 and Circular No. 20/2020 dated May 05, 2020. The AGM will be held through video conferencing (VC) or other audio visual means (OAVM). Hence, Members can attend and participate in the AGM through VC/OAVM.
11. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and MCA Circulars dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by CDSL.
12. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to atleast 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restrictions on first come first served basis.
13. To support the 'Green Initiative', Members who have not yet registered their email addresses are requested to register the same with their DPs in case the shares are held by them in electronic form and with Registrars and Transfer Agents ("RTA") Cameo Corporate Services Limited ("CAMEO") in case the shares are held by them in physical form.
14. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.

15. Pursuant to MCA Circular No. 14/2020 dated April 08, 2020, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM through VC/OAVM and cast their votes through e-voting.
16. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote at the AGM.
17. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at <https://www.indiaradiators.com/>. The Notice can also be accessed from the websites of the Stock Exchange i.e. BSE Limited at [www.bseindia.com](http://www.bseindia.com).
18. The AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular No. 14/2020 dated April 8, 2020, MCA Circular No. 17/2020 dated April 13, 2020 and MCA Circular No. 20/2020 dated May 05, 2020.
19. We would like to bring to your notice that the Ministry of Corporate Affairs (MCA) vide General Circular No. 14/2020 dated 08.04.2020, 17/2020 dated 13.04.2020 and 20/2020 dated 05.05.2020 and SEBI vide Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated 12.05.2020 granted relaxation from dispatching physical copies of Annual Report to Shareholders by those listed entities who conduct their Annual General Meetings (AGM) through electronic mode during the current year 2020, in view of COVID-19 pandemic effect. Hence you are requested to furnish your email ids along with the mobile number with the company/RTA in order to facilitate sending the Annual report, notices for the General Meetings and other important communications, like dividend declaration, etc. Also, wherever shares are held in demat mode, you are requested to register the email id/mobile with concerned Depository.
20. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance on or before **21 September, 2021** mentioning their name, demat account number/folio number, email id, mobile number at [cs@indiaradiators.com](mailto:cs@indiaradiators.com). The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance on or before **21 September, 2021** mentioning their name, demat account number/folio number, email id, mobile number at [cs@indiaradiators.com](mailto:cs@indiaradiators.com). These queries will be replied to by the company suitably by email.

## 21. EXPLANATORY STATEMENT REQUIRED UNDER SECTION 102(1) OF THE COMPANIES ACT, 2013 ITEM NO 3

The material related party transactions proposed to be entered into with i3 Security Private Limited, a fellow subsidiary for the FY 2021-22, requires approval of shareholders pursuant to Clause 23 of SEBI (LODR) 2015 the details of which are given below.

(a) The name of the related party and nature of relationship	i3 Security Private Limited – Fellow Subsidiary
(b) The nature, duration of the contract and particulars of the contract or arrangement	Availing Security and other allied services of i3 security private limited as may be entered into by the Board with the said related party  Duration: 12 months subject to review from time to time.
(c) The material terms of the contract or arrangement including the value, if any	Maximum value of INR 1 crore for all the transactions put together
(d) Any advance paid or received for the contract or arrangement as at 31 March, 2021, if any; -	NIL
(e) The manner of determining the pricing and other commercial terms, both included as part of contract and not considered as part of the contract.	At arm's length pricing arrangement and in the ordinary course of business.

## Disclosure of Interest:

None of the Directors/Key Managerial Personnel of the Company is concerned or interested in this resolution.

The Board recommends the aforesaid resolution for the approval of the members by way of an Ordinary Resolution.

By Order of the Board  
For INDIA RADIATORS LIMITED

E N Rangaswami

DIN: 06463753

Whole Time Director

Place : Chennai

Date : 06-08-2021

## INSTRUCTIONS TO SHAREHOLDERS FOR REMOTE E-VOTING ARE AS UNDER:

- (i.) The voting period begins on **21 September, 2021 (09.00 AM IST) and ends on 23 September, 2021 (05.00 PM IST)**. During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of **15 September, 2021** may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- (ii.) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- (iii.) Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020**, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders, by way of a single login credential, through their demat accounts/ web-sites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

- (iv.) In terms of SEBI Circular **No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode** is given below.

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	<ol style="list-style-type: none"> <li>1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are <a href="https://web.cdslindia.com/my-easi/home/login">https://web.cdslindia.com/my-easi/home/login</a> or visit <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on Login icon and select New System Myeasi.</li> <li>2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly.</li> <li>3. If the user is not registered for Easi/Easiest, option to register is available at <a href="https://web.cdslindia.com/myeasi/Registration/EasiRegistration">https://web.cdslindia.com/myeasi/Registration/ EasiRegistration</a></li> <li>4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on <a href="http://www.cdslindia.com">www.cdslindia.com</a> home page. The system will authenticate the user by sending OTP on registered Mobile &amp; Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.</li> </ol>
Individual Shareholders holding securities in demat mode with NSDL	<ol style="list-style-type: none"> <li>1. If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>2. If the user is not registered for IDeAS e-Services, option to register is available at <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a>. Select "Register Online for IDeAS "Portal or click at <a href="https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp">https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp</a></li> <li>3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting</li> </ol>
Individual Shareholders (holding securities in demat mode) login through their <b>Depository Participants</b>	<p>You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/ CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</p>

**Important note:** [Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forgot Password option available at above mentioned website.](#)

## Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with <b>CDSL</b>	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact 022- 23058738 and 22-23058542-43.
Individual Shareholders holding securities in Demat mode with <b>NSDL</b>	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.co.in">evoting@nsdl.co.in</a> or call at toll free no.: 1800 1020 990 and 1800 22 44 30

(v) Login method for e-Voting and joining virtual meeting for **shareholders other than individual shareholders holding in Demat form & physical shareholders.**

1. The shareholders should log on to the e-voting website [www.evotingindia.com](http://www.evotingindia.com).
2. Click on "Shareholders" module.
3. Now enter your User ID
  - a. For CDSL: 16 digits beneficiary ID,
  - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
  - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
4. Next enter the Image Verification as displayed and Click on Login.
5. If you are holding shares in demat form and had logged on to [www.evotingindia.com](http://www.evotingindia.com) and voted on an earlier e-voting of any company, then your existing password is to be used.
6. If you are a first-time user follow the steps given below:

	<b>For Shareholders holding shares in Demat Form other than individual and Physical Form</b>
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) <ul style="list-style-type: none"> <li>• Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.</li> </ul>
Dividend Bank Details  <b>OR</b> Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. <ul style="list-style-type: none"> <li>• If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (v).</li> </ul>

- (vi.) After entering these details appropriately, click on "SUBMIT" tab.
- (vii.) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (viii.) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.



- (ix.) Click on the EVSN for the Company Name on which you choose to vote.
- (x.) On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi.) Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.
- (xii.) After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- (xiii.) Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- (xiv.) You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.
- (xv.) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system

### • FACILITY FOR NON – INDIVIDUAL SHAREHOLDERS AND CUSTODIANS – REMOTE VOTING

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to [www.evoting-india.com](http://www.evoting-india.com) and register themselves in the “Corporates” module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com).
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login should be mailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) and on approval of the accounts they would be able to cast their vote.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address [cs@indiaradiators.com](mailto:cs@indiaradiators.com) if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

### PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to [cs@indiaradiators.com](mailto:cs@indiaradiators.com) / [cameo@cameoindia.com](mailto:cameo@cameoindia.com)
2. For Demat shareholders -, Please update your email id & mobile no. with your respective Depository Participant (DP)
3. For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or contact at 022- 23058738 and 022-23058542/43.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL, ) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or call on 022-23058542/43.

## REPORT OF BOARD OF DIRECTORS

Your Directors are pleased to present the 71<sup>st</sup> Annual Report and the Audited Financial Statements of the Company for the year ended 31 March 2021.

### 1) REVIEW OF OPERATIONS

The financial results for the year ended 31 March 2021 have been prepared in accordance with Indian Accounting Standards.

During the financial year ended 31 March 2021, the company has reported a loss before other comprehensive income of Rs. 1,94,51,378/- against a profit of Rs. 1,95,06,537/- in the previous year

### 2) FINANCIAL RESULTS

(In Rupees)

Description	2020-21	2019-20
Income from Operations	77,625	68,239
Other Income	1,86,897	1,95,75,651
Profit/(Loss)Before Depreciation	(1,87,50,017)	53,17,064
Depreciation	1,36,099	3,06,144
Net Profit/(Loss) before Provision for Tax	(1,88,86,116)	50,10,920
Deferred Tax (net)	5,65,262	(1,44,95,617)
Profit after Tax	(1,94,51,378)	1,95,06,537
Other Comprehensive Income	-	(6,65,10,000)
Total Comprehensive Income	(1,94,51,378)	(4,70,03,463)

### 3) DIVIDEND

Your Directors have not recommended any dividend in view of the accumulated losses.

### 4) SHARE CAPITAL

The paid up equity share capital of the company as on 31st March 2021 is Rs. 90 lakhs comprising of 9 lakh equity shares of Rs.10/- each. The Company has not issued any employee stock option, sweat equity shares and shares with differential voting rights.

### 5) FIXED DEPOSIT

The Company has neither accepted nor renewed any deposits during the year under review.

### 6) MATERIAL CHANGES AND COMMITMENTS

No material changes and commitments affecting the financial position of the Company have occurred between the period to which this financial statement relates and the date of this report.

### 7) CHANGE IN NATURE OF BUSINESS

There is no change in the nature of business.

### 8) HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

Mercantile Ventures Limited is the holding company with effect from 06 September, 2019 pursuant to Section 47 (2) of the Companies Act, 2013.

The Company has neither a subsidiary nor an associate company.

## 9) DIRECTORS' RESPONSIBILITY STATEMENT

In accordance with the provisions of section 134(5) of the Companies Act, 2013 the Board hereby submits its Responsibility Statement:-

- a. In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- b. The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for the year ended 31 March 2021;
- c. The directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- d. The directors had prepared the annual accounts on a going concern basis;
- e. The directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and are operating effectively. Internal financial control means the policies and procedures adopted by the company for ensuring the orderly and efficient conduct of its business including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information and
- f. The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

## 10) DISCLOSURE ON COMPLIANCE WITH SECRETARIAL STANDARDS

Your Directors confirm that the Secretarial Standards issued by the Institute of Company Secretaries of India, have been complied with.

## 11) DIRECTORS AND KEY MANAGERIAL PERSONNEL

The Company's Board comprises of the following directors at present:-

- Mr. T Govindarajan – Independent Director
- Mr. B Narendran – Independent Director
- Ms. Rita Chandrasekar – Independent Director
- Mr. E N Rangaswami – Whole Time Director

The independent directors of the company were re-appointed in the 69th Annual General Meeting held on 5 August, 2019 for a period of 5 years.

Mr. E N Rangaswami, Director is liable to retire by rotation in the ensuing Annual General Meeting.

The Key Managerial personnel of the Company are:

- Mr. K Nadanasundaram – Whole-Time Director (Upto 12 June 2020)
- Mr. E N Rangaswami – Whole-Time Director (with effect from 06 August, 2020)
- Mr. R Subbaraya Davey – Chief Financial Officer
- Mrs. Nirmala L – Company Secretary (Upto 06 August, 2020)
- Ms. S Anusha – Company Secretary ( with effect from 01 February, 2021)

Mr. E N Rangaswami and Ms. S Anusha are holding the position of Whole Time Director and Company Secretary respectively of Mercantile Ventures Limited, the holding Company and their appointments are pursuant to Section 203 (3) of Companies Act, 2013.

## 12) COMMITTEES OF THE BOARD AND MEETINGS

Currently, the Board has three Committees:

- Audit Committee
- Nomination & Remuneration Committee
- Stakeholders Relationship Committee

A detailed note on Board and its committees has been provided in the Corporate Governance Report.

During the financial year 2020-21, four Board meetings were held and the details of which are given in the Corporate Governance Report. The intervening gap between the meetings is within the period prescribed under the Companies Act, 2013.

The details of constitution of the Board and its Committees are given in the Corporate Governance Report.

## 13) CORPORATE GOVERNANCE

A report on Corporate Governance as stipulated under Schedule V and Regulation 34(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 forms part of this Annual Report. The requisite certificate from a practicing company secretary confirming compliance with the conditions of corporate governance as stipulated is annexed to the Corporate Governance report.

## 14) COMPANY'S POLICY RELATING TO DIRECTORS APPOINTMENT, PAYMENT OF REMUNERATION AND DISCHARGE OF THEIR DUTIES

The Company's Policy relating to appointment of directors, payment of Managerial remuneration, director's qualifications, positive attributes, independence of directors and other related matters as provided under Section 178(3) of the Companies Act, 2013 is uploaded in the website of the company in the following link: <https://www.indiaradiators.com/>

## 15) FAMILIARISATION PROGRAM

The Independent Directors attend a familiarisation program on being inducted into the Board. The details of familiarisation program are provided in the Corporate Governance Report and also available on the website of the Company <https://www.indiaradiators.com/>

## 16) BOARD EVALUATION

Pursuant to the provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the performance of the Board and the Non-independent Directors were considered and evaluated by the independent directors at their meeting held on 06-08-2021 without the participation of the non-independent directors and key managerial personnel.

They also assessed the quality, quantity and flow of information between the Company's Management and the Board that are necessary for the Board to perform its duties effectively and reasonably.

Pursuant to the provisions of the Companies act, 2013 and regulation 17 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has carried out an annual performance evaluation of its own, the directors individually as well as the working of its various committees.

## 17) INTERNAL CONTROL SYSTEMS & THEIR ADEQUACY

The Company's Internal Control System has been designed to provide for:

- Accurate recording of transactions with internal checks and prompt reporting.
- Adherence to applicable accounting standards and policies.
- Compliance with applicable statutes, management policies and procedures.
- Effective use of resources and safeguarding of assets.

The Internal audit was carried out periodically by a practicing chartered accountant. The observations arising out of the audit are periodically reviewed and compliance ensured. The summary of the internal audit observations and management responses are submitted to the Board after review by the Audit Committee.

## **18) REPORTING OF FRAUDS**

There was no instance of fraud during the financial year 2020-21, which requires the Statutory Auditors to report to the Audit Committee and / or Board under Section 143(12) of the Act and the rules made there under.

## **19) PARTICULARS OF CONTRACTS OR ARRANGEMENTS MADE WITH RELATED PARTIES**

The contracts or arrangements made with Related Parties as defined under Section 188 of the Companies Act, 2013 are provided in Form no. AOC-2 attached with this report.

The Company has adopted a Policy for dealing with Related Party Transactions. The Policy as approved by the Board may be viewed on the Company's website at the web link: <https://www.indiaradiators.com/>

## **20) AUDITORS**

### **STATUTORY AUDITORS**

M/s. Venkatesh & Co, Chartered Accountants were appointed as the statutory auditors of the company at the 65<sup>th</sup> AGM to hold office till the conclusion of the 69<sup>th</sup> AGM. They were reappointed in the 69<sup>th</sup> AGM held on 5 August, 2019 and their second term of appointment shall be upto the 74<sup>th</sup> AGM to be held in the year 2024.

### **SECRETARIAL AUDITOR**

M/s KRA & Associates, practicing company secretaries were appointed as Secretarial Auditor by the Board of directors. The report of the secretarial auditor is annexed to this report.

### **COST AUDITOR AND MAINTAINENCE OF COST RECORDS**

The business activity of the Company is not covered under rule 3 of The Companies (Cost Records and Audit) Rules, 2014. Accordingly, the maintenance of cost records under section 148(1) of the Companies Act, 2013 is not applicable.

## **21) RISK MANAGEMENT**

The Company has not adopted any Risk Management Policy since it is not applicable as per the regulation 15 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR).

## **22) PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS**

The company has not given any loans, guarantees or made any investments under Section 186 of the Companies Act, 2013 during the financial year ended 31 March 2021.

## **23) POLICY ON PREVENTION, PROHIBITION AND REDRESSAL OF SEXUAL HARASSMENT AT WORK PLACE**

As the company has only one woman employee and the total no of employees are less than ten, it is not required to form an internal complaints committee as per section 6 of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressed) Act, 2013. Accordingly, all the concerns shall be reported to Every District officer/s notified by the appropriate Government.

## **24) AUDIT COMMITTEE AND WHISTLE BLOWER POLICY**

Pursuant to section 177(8) of the Companies Act, 2013, the information about composition of Audit Committee and other details are given in the corporate Governance report, forming part of this report. The Board has accepted the recommendations of the Audit Committee. The Audit Committee comprises of Ms. Rita Chandrasekar as chairperson and Mr. T Govindarajan and Mr. B Narendran as members

The Company has adopted Whistle blower policy to report genuine concerns. The Policy as approved by the Board may be viewed on the Company's website at the web link: <https://www.indiaradiators.com/>

## **25) CORPORATE SOCIAL RESPONSIBILITY**

The provisions of Corporate Social Responsibility are not applicable to the Company for the financial year 2020-21.

## **26) ANNUAL RETURN**

The annual return pursuant to the provisions of Section 92 of the Companies Act, 2013 read with relevant rules is placed in the website of the Company in the web link <https://www.indiaradiators.com/>

As per the Companies Amendment Act, 2017, the provisions regarding extract of Annual Return in the form of MGT-9 has been dispensed with.

## **27) PARTICULARS OF EMPLOYEES**

The Company has no employee whose salary exceeds the limits as prescribed under Rule (5) (2) of Companies (Appointment and Remuneration of Key Managerial Personnel) Rules, 2014.

The statement containing information as required under the provisions of Section 197 (12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is annexed to this Report.

## **28) TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO**

### **Conservation of Energy and Technical Absorption:**

The business of the Company is manufacture of Automobile components. The particulars prescribed under Section 134 of the Companies Act, 2013 read with rule 8 (3) of the Companies (Accounts) Rules, 2014, relating to conservation of energy and technology absorption is not applicable to the limited business operations of the Company.

### **Foreign Exchange Earnings:**

Foreign Exchange Inward – NIL

Foreign Exchange Outward - NIL

## **29) SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS:**

There are no significant or material orders which were passed by the Regulators or Courts or Tribunals which impact the going concern status and the Company's Operations in future.

## **30) EXPLANATIONS ON QUALIFICATIONS MADE BY THE AUDITORS IN THEIR REPORTS**

There are no adverse remarks made by the Auditors of the Company.

## **31) COMPANY IS SUSPENDED FROM TRADING**

The Company has been suspended from trading by the Bombay Stock Exchange in 10 September 2001.

Further to the steps taken by the Company for the revocation of suspension of trading, in-principle approval for revocation has been granted by BSE on 30-07-2021 which is valid for 1 year. The Company will be submitting the required information for final revocation.

## **32) DECLARATION OF INDEPENDENT DIRECTORS**

The Independent Directors have submitted their disclosures to the Board that they fulfil all the requirements as stipulated in Section 149(6) of the Companies Act, 2013, so as to qualify themselves for the continuance as Independent Directors under the provisions of the Companies Act, 2013 and the relevant rules.

## **33) MANAGEMENT DISCUSSION AND ANALYSIS REPORT**

### **a) INDUSTRY STRUCTURE AND DEVELOPMENT**

The Company is operating in the automobile sector which is currently going through a recessionary phase.

### **b) OPPORTUNITIES AND THREATS**

In view of COVID-19 Pandemic, all the sectors including the automobile industry is severely affected and the duration of the pandemic is uncertain.

### **c) SEGMENT WISE REPORTING**

The Company operates only in one segment – automobile parts.

**d) FUTURE OUTLOOK AND STATE OF AFFAIRS**

The Company is still reviewing the various options available for resumption of business activities.

**e) RISKS & CONCERNS**

The Archaeological Survey of India (ASI) ban on new construction is continuing at Puzhal and only repair work to the existing building is permitted. Full settlement of workers dues are yet to be completed.

**f) INTERNAL CONTROL SYSTEMS & THEIR ADEQUACY**

Company has adequate internal control system commensurate to its size and operations.

**g) SIGNIFICANT CHANGES IN FINANCIAL RATIOS**

During the year, on a standalone basis there are no significant changes in the financial ratios of the Company.

**h) RETURN OF NET WORTH**

The net worth of the Company is negative.

**INFORMATION PURSUANT TO RULE 5 OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014**

The ratio of the remuneration of each director to the median remuneration of the employees of the company for the year ended 31 March 2021.	Mr. K Nadanasundaram, Whole-time Director	NA
The percentage increase in remuneration of each Director, Chief Financial Officer, Company Secretary in the year ended 31 March 2021.	Mr. K Nadanasundaram, Whole-time Director	NIL
	Mr. R Subbaraya Davey, Chief Financial Officer	13.46
	Ms. L Nirmala Company Secretary (till 06 August 2020)	NA
	Ms. S Anusha, Company Secretary (With effect from 1 February, 2021)	NA
The percentage decrease in the median remuneration of employees in the financial year ended 31 March 2021		31.16
The number of permanent employees on the rolls of Company – as on 31 March 2021		NIL
Average percentage increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof	Other than KMP	NIL
	KMP	13.46

**INFORMATION PURSUANT TO RULE 5(2) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014:**

**DETAILS OF EMPLOYEES IN TERMS OF REMUNERATION RECEIVED DURING THE YEAR**

Name	Designation	Remuneration (In Rs.)	Qualification	Experience	Date of Joining	Age	Last Employment
K Nadana sundaram (Upto 12-06-2020)	Whole Time Director	60,000	B.E Mechanical Engineering, P. G. in Industrial Engineering	61 years	17-03-1999	83	T.I.D C Ltd (Murugappa Group Company). Senior Vice President
E N Rangaswami	Whole Time Director	NIL*	B.Sc., ACA	42 years	25-04-2014	65	Manali Petrochemicals Limited, General Manager (Finance)
R Subbaraya Davey	CFO	4,30,500	B.Com	41 Years	01-04-2015	65	Mercantile Ventures Limited
L Nirmala	Company Secretary (till 06-08-2020)	1,20,000	M.Com, ACS	6 years	01-03-2020	32	Trinity Auto-points Limited
S Anusha	Company Secretary (W.e.f 01-02-2021)	NIL*	B.Com, ACS	5 years	01-02-2021	30	Lotus Fertilizers Private Limited

1. The above appointments are contractual.

2. As per the disclosure available with the Company, none of the above employees are related to any director and they do not hold any shares in the Company.

\* Mr. E. N. Rangaswami and Ms. S. Anusha are paid remuneration by Mercantile Ventures Limited, the Holding Company.

**AFFIRMATION THAT THE REMUNERATION IS AS PER THE REMUNERATION POLICY OF THE COMPANY.**

Company is adopting remuneration guidelines for fixing the remuneration as per the policies laid down by the Nomination and Remuneration Committee.

**ACKNOWLEDGEMENT**

Your directors express their grateful thanks for the assistance, co-operation and support extended to the Company by Promoters, shareholders and the bankers for their continued support. The Directors also place on record their appreciation of the good work put in by the employees of the company.

**For and On Behalf of the Board**

**E N Rangaswami**  
Whole Time Director  
DIN: 06463753

**B Narendran**  
Director  
DIN: 01159394

Date: 06-08-2021  
Place: Chennai



**FORM NO. AOC -2**  
**(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8**  
**(2) of the Companies (Accounts) Rules, 2014**

Form for Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arm's length transaction under third proviso thereto.

1) Details of contracts or arrangements or transactions not at Arm's length basis: Nil

2) Details of contracts or arrangements or transactions at Arm's length basis:

S. No	Particulars	Mercantile Ventures Limited	i3 Security Private Limited
a)	Name (s) of the related party & nature of relationship	Mercantile Ventures Limited holding 92.21% of voting rights.(Holding Company)	i3 Security Private Limited , Subsidiary of Mercantile Ventures Limited, Holding Company
b)	Nature of contracts/arrangements/transactions	To borrow money by way of loans, advances or inter corporate deposits.	Availing the security and other allied services from i3 security private limited.
c)	Duration of the contracts/arrangements/transaction	12 months subject to review from time to time.	12 months subject to review from time to time.
d)	Salient terms of the contracts or arrangements or transaction including the value, if any	Material terms of the contract shall be based on the business requirements which cannot be decided upfront.	Maximum value of INR 1 Crore per transaction
e)	Amount paid as advances, if any	NIL	NIL

**For and On Behalf of the Board**

**Place:** Chennai  
**Date:** 06-08-2021

**E N Rangaswami**  
**Whole Time Director**  
**DIN: 06463753**

**B Narendran**  
**Director**  
**DIN: 01159394**

**Form No. MR-3**  
**SECRETARIAL AUDIT REPORT**  
**FOR THE FINANCIAL YEAR ENDED 31st March, 2021**  
**[Pursuant to section 204 (1) of the Companies Act, 2013 and rule No. 9 of the Companies**  
**(Appointment and Remuneration of Managerial Personnel) Rules, 2014]**

To,  
The Members,  
INDIA RADIATORS LIMITED  
No: 88, Mount Road,  
Guindy, Chennai — 600032.

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by INDIA RADIATORS LIMITED (hereinafter called the Company). The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the company's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on March 31, 2021 complied with the statutory provisions listed thereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter

We have examined the books, papers, minute books, forms and returns filed and other records maintained by Company for the financial year ended on 31/03/2021 according to the provisions of

The Companies Act, 2013 (the Act) and the rules made thereunder;

- (i.) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (ii.) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iii.) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
  - (a.) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
  - (b.) The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018
  - (c.) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - (d.) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - (e.) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993;
- (v.) The other laws as may be applicable specifically to the company:

We have also examined compliance with the applicable clauses of the following:

- a) Secretarial Standards issued by The Institute of Company Secretaries of India
- b) The Listing Agreements entered into by the Company with the stock exchange;

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, NonExecutive Directors and Independent Directors.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

The shares of the Company are currently suspended for trading on the stock exchange. The Company has applied for revocation of suspension of trading to the BSE Limited and is in the final stages for obtaining trading approval.

Note: We have conducted online verification & examination of records, as facilitated by the Company, due to COVID-19 and lockdown situation prevailing in Chennai

**For KRA & ASSOCIATES**

R. Kannan  
Sr. Partner

FCS 6718 /CP No. 3363  
UDIN: F006718C000525601

Date: 28.06.2021  
Place: Chennai

### **Annexure A**

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit process as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in the Secretarial records.
3. We have not verified the correctness and appropriateness of financial records and Book of Accounts of the company.
4. Wherever required, we have obtained the Management representation about compliance of laws, rules and regulations and happening of events, etc.
5. The compliance of the provisions of the corporate laws and other applicable laws, rules, regulations, standards is the responsibility of the management. Our examination was limited to the verification of procedure on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

**For KRA &ASSOCIATES**

R. Kannan

Sr. Partner

FCS 6718 /CP No. 3363

UDIN: F006718C000525601

Date: 28.06.2021

Place: Chennai

## Corporate Governance Report (2020 - 2021)

### 1. Philosophy on Code of Governance:

The Company has implemented the guidelines and the existing practices and policies, which are significantly in conformity with the requirements stipulated by SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR). The report covers the corporate governance aspects in your company relating to the year ended 31 March 2021.

### 2. Board of Directors

#### Composition and Membership in other Boards

As on 31 March 2021, the Board of Directors of the Company comprised of four directors. The Board comprises of one executive director and three non-executive independent directors. The Board of Directors is responsible for the management of business of the Company and meets regularly for discharging its role and functions. All information as required under LODR is being made available to the Board.

Date of the Board meeting	Strength of the Board	No. of Directors present
16-06-2020	4	4
06-08-2020	4	4
06-11-2020	4	3
01-02-2021	4	4

No director of the Company is a Chairman of more than five board-committees or a member of more than ten board-committees as stipulated under the corporate governance code.

Particulars of the Board's composition, attendance at board meetings and the previous annual general meeting, number of other directorships held and board-committee memberships of the Company's Directors, as at 31st March, 2021 are given below:

S. No.	Director	Attendance particulars		No. of directorship in other public companies(including this listed entity)	No. of other board – committee positions held (including this listed entity)	
		Board meeting	Last AGM		As Member	As Chairperson
1.	Mr. T Govindarajan Non-Executive, Independent	3	Yes	1	2	-
2.	Mr. B Narendran Non-Executive, Independent	4	Yes	5	10	5
3.	Ms. Rita Chandrasekar Non-Executive, Independent	4	Yes	4	4	2
4.	Mr. K Nadanasundaram Executive, Non Independent (Till 12-06-2020)	-	-	-	-	-
5.	Mr. E. N Rangaswami Executive, Non Independent	4	Yes	2	2	-

**Name of other listed entities where the Directors of the company are directors and category of Directorship**

S. No.	Director	Name of listed entity in which concerned director is a director	Category of directorship
1.	Mr. T. Govindarajan Non-Executive, Independent Director	NIL	NIL
2.	Mr. B Narendran Non-executive, Independent Director	Southern Petrochemicals Industries Corporation Limited Tuticorin Alkali Chemicals and Fertilizers Limited Mercantile Ventures Limited Sicagen India Limited	Non-Executive, Independent Director in all companies
3.	Ms. Rita Chandrasekar Non-executive, Independent Director	Tuticorin Alkali Chemicals and Fertilizers Limited Sicagen India Limited Southern Petrochemicals Industries Corporation Limited	Non-Executive, Independent Director in all companies
4.	Mr. E. N Rangaswami Whole Time Director	Mercantile Ventures Limited	Whole Time Director

**Notes:-**

- 'Other Directorships' exclude foreign companies, private limited companies, Section 8 companies and alternate directorships.
- Only Membership in Audit Committees and Stakeholder's Relationship Committees (including India Radiators Limited) are reckoned for Board Committee Memberships.
- Except Mr. T. Govindarajan (Holding 120 number of shares), None of the other Directors hold any shares in the Company nor have any inter se relationship.
- The details of familiarization programs conducted for the Independent Directors are disclosed in the website of the Company <https://www.indiaradiators.com/>
- List of core skills/expertise/competencies identified by the Board.

The following is the list of core skills/expertise/competencies identified by the Board of Directors as required in the context of the Company's business and that the said skills are available with the Board members.

Major Classification	Sub Classification	Remarks	Directors having the skills
Industry	Specific Skills	knowledge about the leasing and man power business/industry and the issues specific to the Company.	T Govindarajan
	Professional	professional skills and knowledge about the Company, its market, process, operations, etc.	E N Rangaswami
Strategy & Policy	Strategy	Ability to identify and critically assess strategic opportunities and threats to the business. Guiding development of strategies to achieve the overall goals	E N Rangaswami
	Policies	Guidance for development of policies and other parameters within which the Company should operate for better control and management	B Narendran Rita Chandrasekar
	Crisis Management	Ability to guide crisis management and provide leadership in hours of need.	B Narendran Rita Chandrasekar

Risk & Compliance	Operational	Identification of risks related to each area of operation	T Govindarajan
	Regulatory	Monitor the risks and compliances and knowledge of regulatory requirements	Rita Chandrasekar
	Financial	Experience in accounting and finance, ability to analyze the financial statements presented, assess the viability of various financial proposals, oversee funding arrangements and budgets.	E N Rangaswami
Management & Leadership	Executive Management	Handling senior management and monitoring its performance, strategic human resources planning. Experience in industrial relations and organizational change management programmes.	E N Rangaswami
	Leadership	Make decisions and take necessary actions for implementation thereof in the best interest of the organization. Analyze issues and contribute at board level to solutions	E N Rangaswami B Narendran
Board Conduct	Contribution	Participate actively in the matters discussed and contribute effectively at the meetings. Help in arriving at unanimous decisions in the event of difference of opinions.	All the Directors
Personnel	Qualification & Experience	Having formal education, well qualified to possess the skills and competencies outlined above and previous experience as Member of Board or senior management positions in corporates	All the Directors

### Independent Directors

The Independent Directors of the Company have been appointed in terms of the requirements of the Act; the Listing Regulations adopted by the Company and fulfilled all the conditions set therein.

There was no change in composition of independent directors during the year.

The Company familiarizes its Independent Directors with their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, etc., through various programmes. These include orientation programme and other initiatives to update the directors on an ongoing basis. Further, the Company also makes periodic presentations at the Board and Committee meetings on various aspects of the Company's operations.

The details of the Familiarization Programme for Independent Directors is disclosed on the Company's website at the web link: <https://www.indiaradiators.com/>

### 3. Audit Committee

The terms of reference of the Audit Committee cover the matters specified for audit committee under Section 177 of the Companies Act, 2013, the rules made there under and SEBI (LODR) Regulations, 2015.

The role of the Audit Committee shall include the following:

- 3.1 Oversee the company's financial reporting process and review its financial statements.
- 3.2 In addition to the normal overall review of the financial performance, Audit Committee will also recommend the quarterly results, appointment of auditors, recommendation of dividend, application of accounting standards, discussion on financial audit reports, etc.
- 3.3 Recommend the appointment, re-appointment and if required, the replacement or removal of the statutory auditors and fixation of their fees.
- 3.4 Review of internal control and internal audit system.

3.5 Review of risk management policies and practices and also include the following:

- To investigate any activity within its terms of reference.
- To seek information from any employee, if needed.
- To obtain outside legal or other professional advice.
- To secure attendance of outsiders with relevant expertise.

The Audit Committee comprises of three independent directors. Mr. E. N Rangaswami ceased to be the member of the Committee with effect from 06-08-2020 consequent to his appointment as Whole Time Director. The committee met 4 times during the financial year ended 31 March, 2021 viz., on 16-06-2020, 06-08-2020, 06-11-2020 and 01-02-2021.

The members as on 31 March, 2021 and the number of meetings attended by them are given below:

<b>Name of directors</b>	<b>No. of meetings attended</b>
Ms. Rita Chandrasekar, Chairperson	4
Mr. T Govindarajan	3
Mr. B Narendran	4
Mr. E N Rangaswami	1

The Statutory auditor, internal auditor, Whole-time director and Chief Financial Officer of the company attended the meetings by invitation. The Company secretary acted as secretary of the meetings. All the recommendations of the Audit Committee during the year, were considered, accepted and approved by the Board.

#### **4. Nomination and Remuneration Committee**

The Nomination and Remuneration committee was constituted to formulate and recommend the appointment of directors and key managerial personnel and also the compensation payable to them.

The scope of the Nomination and Remuneration committee is as follows:-

- 4.1 The Remuneration committee shall recommend to the Board on matters relating to fixation and payment of remuneration to the Directors and Key Managerial Personnel of the company.
- 4.2 Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria lied down, and recommend to the Board their appointment and removal.
- 4.3 Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration of the directors, key managerial personnel and other employees;
- 4.4 Formulation of criteria for evaluation of Independent Directors.

The committee comprises of three independent directors. Mr. E. N Rangaswami ceased to be the member of the Committee with effect from 06-08-2020 consequent to his appointment as Whole Time Director. The committee met 4 times during the financial year ended 31 March, 2021 viz., on 16-06-2020, 06-08-2020, 06-11-2020 and 01-02-2021.

The members as on 31 March, 2021 and the number of meetings attended by them are given below:

<b>Names of directors</b>	<b>No. of meetings attended</b>
Mr. B Narendran, Chairperson	4
Mr. T Govindarajan	3
Ms. Rita Chandrasekar	4
Mr. E N Rangaswami	1

## Criteria for evaluation of the performance of Independent Directors

The criteria for evaluation of the performance of Independent Directors, include their qualification, experience, competency, knowledge, understanding of respective roles (as Independent Director and as a member of the Committee of which they are Members/ Chairpersons), adherence to Codes and ethics, conduct, attendance and participation in the meetings, etc.

## Remuneration Policy

As per the remuneration policy of the company, no sitting fee was paid to any of the Directors during the period in view of the huge accumulated losses of the Company. The Nomination & Remuneration Committee of the Board meets from time to time, discuss, review and approve the pay packages suggested by the executives of the Company for implementation. The pay packages of the Whole-time Director, other members of the Board and the Key Managerial Personnel would be fixed by the Nomination and Remuneration Committee and recommend to the Board for implementation.

## Details of remuneration paid to Directors

The non-executive directors were not paid any fee during the financial year ended 31 March, 2021.

Mr. E N Rangaswami was appointed as Whole-Time Director (WTD) of the company for a period of three years with effect from 06-08-2020. His remuneration is paid by Mercantile Ventures Limited, the holding Company.

None of the non-executive directors have any pecuniary relationship except as stated. No stock options were provided to any of the directors.

## 5. Stakeholders Relationship Committee:

The terms of reference to the stakeholder's relationship committee are related to transfer, transmission, split/consolidation of shares and issue of duplicate share certificates, etc and also to oversee the redressal of investors' complaints.

According to regulation 20 (2) of SEBI (LODR) Regulations, 2015, the chairperson of Stakeholders Relationship committee shall be a non-executive director. Mr. B. Narendran was appointed on 06-08-2020 as the Chairperson in the place of Mr. E. N. Rangaswami who cannot continue after becoming an Executive Director. The committee met twice during the financial year ended 31.03.2021 viz., 06-08-2020 and 01-02-2021.

The members as on 31 March 2021 and the number of meetings attended by them are given below:

Name of directors	No. of meetings attended
Mr. B Narendran, Chairman	2
Ms. Rita Chandrasekar	2
Mr. E N Rangaswami	2

## Details of the Compliance Officer:

Mrs. Nirmala L (Resigned with effect from 06 August, 2020)

Ms. S Anusha (Appointed with effect from 1 February, 2021)

## Details of Shareholders Complaints:

No of complaints received during the year:	01
No of complaints redressed during the year:	01
No of complaints pending at the end of the year 31.03.2021:	NIL



## 6. General Meetings

I) Details of location, date and time of Annual General Meetings held during the last three years:

Year	Location	Date and Time
68th AGM, 2017-2018	ICSA Programme Centre, Jivana Jyothi Building, No.107, Pantheon Road, Egmore, Chennai -600008.	07 August 2018, 10.30 AM
69th AGM, 2018-2019		05 August 2019, 10.00 AM
70th AGM, 2019-20	Meeting held through Video Conferencing	28 September 2020, 03.00 PM

## II) Special Resolution

Date of AGM	Subject
07.08.2018	a) Reappointment of Mr. K. Nadasundaram (DIN: 02135505) as Whole time director with effect from 13 November 2017 to 12 November 2018 b) Approval of limits for the Loans, Guarantees and Investment by the Company as per Section 186 of the Companies Act, 2013 to the extent of 25 crores.
05.08.2019	a) Reappointment of Mr. K. Nadasundaram (DIN: 02135505) as Whole time director with effect from 13 November 2018 to 12 November 2019. b) Re-appointment of Mr. B Narendran (DIN 01159394) as an Independent Director of the Company and his continuation as a Director after attaining the age of 75 years. c) Re-appointment of Mr. T Govindarajan (DIN 02603986) as an Independent Director of the Company. d) Re-appointment of Ms. Rita Chandrasekar (DIN 03013549) as an Independent Director of the Company.
28.09.2020	(a) Ratification of the appointment of Mr. K Nadasundaram (DIN: 02135505 ), as a Whole Time Director upto 12 June, 2020

III) There was no special resolution passed through postal ballot during the financial year 2020-2021. At present, there is no proposal to pass any special resolution through postal ballot. The procedure for postal ballot would be as prescribed under the Act.

## 7. Means of Communication:

The quarterly, half-yearly and annual financial results of the company are forwarded to the Bombay Stock Exchange (BSE) immediately upon approval by the board of directors.

## Functional website of the company as per Regulation 46 of SEBI (LODR) Regulations, 2015

Pursuant to the requirement of Regulation 46 of the SEBI (LODR) Regulations, the company maintains a functional website and the website address is <https://www.indiaradiators.com/> The website of the company provides the basic information about the company e.g. details of its business, financial information, various policies, shareholding pattern quarterly financial results, annual report & other details relevant to the shareholders and the company is regularly updating the information provided on its website.

## 8. General Shareholder Information:

1.	Annual General Meeting : Date Time Venue	24 September, 2021 02.00 PM Meeting is proposed to be held through video conferencing.
2.	Financial calendar	The financial year of the company commences from 1st April and ends on 31st March.
3.	Dividend payment date	The Company has not declared any dividend during the year.
4.	Listing of equity shares on stock exchanges	Bombay Stock Exchange Limited. Phiroze Jeejeebhoy Towers , Dalal Street, Mumbai- 400001 The listing fee is regularly paid to the aforesaid exchange though the company is still suspended from trading its shares.
5.	Stock Code  ISIN	505100 - Bombay Stock Exchange Limited. INE461Y01016 – CDSL INE461Y01016 – NSDL
6.	Market Price Data and share price data via a vis indices	There is no data as the Company is suspended from trading.
7.	Suspended from trading	The Company is suspended from trading in BSE on 10 September 2001.  In principle approval for revocation has been granted by BSE on 30 July, 2021 which is valid for one year. The Company will be submitting the information required for final revocation.
8.	Registrar and Transfer Agents	Cameo Corporate Services Limited Subramanian Building, 1, Club House Road, Chennai – 600 002.
9.	Share transfer system	The authority to approve share transfers has been delegated by the Board of Directors to the Stakeholders Relationship Committee. The Shares sent for transfer in physical form are registered and returned to the shareholders by Registrar and Share Transfer Agent (RTA) within fifteen days of receipt of documents, provided the documents are found to be in order.
10.	Distribution of shareholding	The same has been annexed below
11.	Dematerialisation of shares and liquidity	As at 31st March 2021, 4, 04,008 shares were held in dematerialized form, representing about 45% of the total shares.
12.	Convertible instrument	The Company has not issued any convertible instruments.
13.	Plant Location	Puzhal and Pondicherry
14.	Address for correspondence	Investors may contact the Registrar and Transfer Agent for matters relating to shares, dividends, annual reports and related issues at the following address:-  Cameo Corporate Services Limited Subramanian Building, 1, Club House Road, Chennai – 600 002 Telephone No.28460390 : Fax No. 28460129 Email: <a href="mailto:cameo@cameoindia.com">cameo@cameoindia.com</a>  For other general matters or in case of any difficulties/grievances investors may contact:  Ms. S Anusha Company Secretary & Compliance Officer India Radiators Limited No.88,Mount Road, Guindy, Chennai - 600 032 Telephone No. 044 – 4043 2210 Email: <a href="mailto:cs@indiaradiators.com">cs@indiaradiators.com</a> Website : <a href="https://www.indiaradiators.com/">https://www.indiaradiators.com/</a>

**DISTRIBUTION OF HOLDINGS as on 31 March 2021 (for point no 10 above)**

Shareholding of nominal value of Rs.10/-	Shareholders		Number of Shares	
	Range – Shares	Number	%	Number
1 – 500	4490	98.14	312170	34.69
501 - 1000	40	0.87	29789	3.31
1001 - 2000	27	0.59	37700	4.19
2001 - 3000	8	0.17	20712	2.30
3001 - 4000	2	0.04	7241	0.80
4001 - 5000	2	0.04	9500	1.06
5001 – 10000	1	0.02	5970	0.66
10001 – and above	6	0.13	476918	52.99
<b>TOTAL</b>	<b>4576</b>	<b>100.00</b>	<b>900000</b>	<b>100.00</b>

**SHAREHOLDING PATTERN as on 31 March 2021 (for point no 10 above)**

Particulars	Equity Shares held	% of paid up capital
Promoters	3,45,702	38.41
Financial institutions / Banks	25	00.01
Foreign Institutional Investors	46,140	05.13
Bodies Corporate	91,912	10.21
Resident Individuals	4,13,120	45.90
Non Resident Indians	3,101	00.34
<b>TOTAL</b>	<b>9,00,000</b>	<b>100.00</b>

**9. OTHER DISCLOSURES**

- a) There were no materially significant related party transactions that had potential conflict with the interests of the Company at large.
- b) There have been no instances of non-compliance by the Company on any matters related to the capital markets nor have any penalty/strictures been imposed on the Company by the Stock Exchanges or SEBI or any other statutory authority on such matters in previous three years. The shares of the Company continue to be suspended from trading.
- c) The policy on vigil mechanism is placed in the website of the company.
- d) All the mandatory requirements of Corporate Governance under the Regulations have been complied with.
- e) There is no material subsidiary for the Company.
- f) The policy for dealing with related party transactions has been placed on the website of the company- <https://www.indiaradiators.com/>
- g) The Company has neither commodity hedging activities nor any foreign exchange transactions during the current year.
- h) The entire amount received from the preferential allotment has been utilized to settle the financial liabilities of the company.
- i) All the Directors of the Company have submitted a declaration stating that they are not debarred or disqualified by the Securities and Exchange Board of India / Ministry of Corporate Affairs or any such statutory authority from being appointed or continuing as Directors of Companies. KRA & Associates, Practicing Company Secretaries has submitted a certificate to this effect.

A compliance certificate from KRA & Associates, Practicing Company Secretaries pursuant to the requirements of Schedule V to the Listing Regulations regarding compliance of conditions of Corporate Governance is attached.

j) The Board has accepted all the recommendations made by every committee of the Board.

k) The Company has paid Rs. 50,000 to its auditors towards statutory audit. No fee was paid for other services.

l) Disclosures under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:-

- Number of complaints filed during the financial year 2020-2021 -Nil
- Number of complaints disposed off during the financial year 2020-2021 -Nil
- Number of complaints pending as on end of the financial year. - Nil

10. All the requirements of corporate governance report specified in sub-para (2) to (10) of Part C of Schedule V to the Regulations have been complied with, wherever applicable.

11. The details of adoption of discretionary requirements as stipulated in Part E of Schedule II are as follows:

- The Company has no regular permanent Chairperson on the Board.
- There has been no modified opinion on the financial statements and the Company is under a regime of unmodified audit opinion.
- The Company has appointed a Chartered Accountant as the internal Auditor who carries out the audit and the report is presented to the Audit Committee for review and further directions.

12. The Company has complied with the Corporate Governance requirements specified in Regulations 17 to 27 and Regulation 46 (2) (b) to (i) of the Regulations., wherever required as the net worth of the Company is less than 25 crores and share capital is less than 10 crores.

13. A Management Discussion and Analysis Report has been presented as part of the Directors' Report.

14. Disclosure with respect to demat suspense account/unclaimed suspense account : Not Applicable

#### 15. Code of Conduct

The Board of directors has laid down a code of conduct for all Board members and senior management personnel of the Company who have affirmed compliance with the code of conduct. A declaration signed by the Whole-time Director and Chief Financial Officer to this effect is enclosed at the end of this Report. The code of conduct is also posted in the website of the Company viz., <https://www.indiaradiators.com/>

#### Prohibition of Insider Trading

Pursuant to the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, the Company has prescribed a code of conduct for prevention of insider trading and code of corporate disclosure practices. The code of fair disclosure practices and procedures for unpublished price sensitive information is available at <https://www.indiaradiators.com/>

#### Declaration by Whole Time Director

Pursuant to Regulation 26 (3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, this is to declare that the Members of the Board and Senior Management Personnel have affirmed compliance with the respective Codes of Conduct.

**For and on behalf of the Board of Directors**

Place: Chennai  
Date: 06-08-2021

**E N Rangaswami**  
**DIN: 06463753**  
**Whole Time Director**

## CORPORATE GOVERNANCE CERTIFICATE

To:

**The Members of  
India Radiators Limited**

We have examined the compliance of conditions of Corporate Governance by **INDIA RADIATORS LIMITED (CIN: L27209TN-1949PLC000963)**, for the year ended 31' March 2021, as stipulated in the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination has been limited to a review of the procedures and implementation thereof adopted by the Company for ensuring compliance with the conditions of the Corporate Governance as stipulated in the said Regulations. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of my information and according to the explanations given to me and based on the representations made by the Directors and the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We state that such compliance is neither an assurance as to future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

This compliance is being done on a voluntary basis by the Company to ensure good corporate governance practices, as the same is not applicable to the Company as per Regulation 15 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

**For KRA &ASSOCIATES**

**Place: Chennai  
Date: 27.07.2021**

**R.Kannan  
Sr. Partner  
FCS 6718 / CP No. 3363  
UDIN: F006718C000692997**

**CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS**  
**(Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI**  
**(Listing Obligations and Disclosure Requirements) Regulations, 2015)**

To:

**The Members of**  
**INDIA RADIATORS LIMITED**

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of INDIA RADIATORS LIMITED having CIN: L27209TN1949PLC000963 and having registered office at No.88, Mount Road, Guindy, Chennai - 600032 (hereinafter referred to as the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verification (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2021 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority:

Sr. No.	Name of Director	DIN	Date of appointment
1	Mr. E N RANGASWAMI	06463753	28/05/2014
2	Mr. T GOVINDARAJAN	02603986	23/09/2015
3	Mrs. RITA CHANDRASEKAR	03013549	29/05/2015
4	Mr. B NARENDRAN	01159394	28/05/2014
5	Mr. K NADANASUNDARAM*	02135505	17/03/1999

\*Deceased on 12/06/2020

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

This compliance is being done on a voluntary basis by the Company to ensure good corporate governance practices, as the same is not applicable to the Company as per Regulation 15 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

**For KRA & ASSOCIATES**

**Place: Chennai**  
**Date: 27.07.2021**

**R. Kannan**  
**Sr. Partner**  
**FCS 6718 / CP No. 3363**  
**UDIN: F006718C000693019**

**INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF INDIA RADIATORS LIMITED  
Report on the Audit of the Financial Statements**

**Opinion**

We have audited the accompanying financial statements of India radiators Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2021, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date, and a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "the financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2021, the loss and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

**Basis for Opinion**

We conducted our audit of the financial statements in accordance with the Standards on Auditing specified under section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the *Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independence requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

**Information Other than the Financial Statements and Auditor's Report Thereon**

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. Therefore we have nothing to report in this regard.

**Management's Responsibility for the Financial Statements**

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the IND AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are responsible for overseeing the Company's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

## Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report that:

- a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c. The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flow dealt with by this Report are in agreement with the relevant books of account.
- d. In our opinion, the aforesaid financial statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- e. On the basis of the written representations received from the directors as on March 31, 2021 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2021 from being appointed as a director in terms of Section 164 (2) of the Act.
- f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.



- g. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, no remuneration is paid/provided by the Company to its directors during the year, Accordingly, reporting under clause is not applicable to the Company.
- h. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
- (i.) The Company has disclosed the impact of pending litigations on its financial position in its financial statements.
  - (ii.) The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts.
  - (iii.) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
2. As required by the Companies (Auditor's Report) Order, 2016 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order.

**Date:31/05/2021**  
**Place: Chennai**

**For Venkatesh & Co**  
**Chartered Accountants**  
**F.R.No.004636S**

**CA Dasaraty V**  
**Partner**  
**M.No.026336**  
**UDIN: 21026336AAAAFB3361**

## **ANNEXURE “A” TO THE INDEPENDENT AUDITOR’S REPORT**

(Referred to in paragraph 1(f) under ‘Report on Other Legal and Regulatory Requirements’ section of our report to the Members of India radiators Limited of even date)

### **Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)**

We have audited the internal financial controls over financial reporting of **INDIA RADIATORS LIMITED** (“the Company”) as of March 31, 2021 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

#### **Management’s Responsibility for Internal Financial Controls**

The Board of Directors of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to respective company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

#### **Auditor’s Responsibility**

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Company.

#### **Meaning of Internal Financial Controls Over Financial Reporting**

A company’s internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

### **Limitations of Internal Financial Controls Over Financial Reporting**

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### **Opinion**

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2021, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

**For Venkatesh & Co**  
**Chartered Accountants**  
**F.R.No.004636S**

**Date:31/05/2021**  
**Place: Chennai**

**CA Dasaraty V**  
**Partner**  
**M.No.026336**  
**UDIN: 21026336AAAAFB3361**

## ANNEXURE 'B' TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of India Radiators Limited of even date)

- (i.) In respect of the Company's fixed assets:
- a. The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
  - b. The Company has a program of verification to cover all the items of fixed assets in a phased manner which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the program, certain fixed assets were physically verified by the management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
  - c. According to the information and explanations given to us, the records examined by us and based on the examination of the conveyance deeds / registered sale deed provided to us, we report that, the title deeds, comprising all the immovable properties of land and buildings which are freehold, are held in the name of the Company as at the balance sheet date. In respect of immovable properties of land and building that have been taken on lease and disclosed as fixed assets in the financial statements, the lease agreements are in the name of the Company.
- (ii.) The Company does not have any physical inventories. Accordingly, reporting under clause 3 (ii) of the Order is not applicable to the Company.
- (iii.) According to the information and explanations given to us, the Company has not granted unsecured loans to any Body Corporate covered in the register maintained under section 189 of the Companies Act, 2013, in respect of which:
- a. In the light of above, we do not comment on terms and conditions of grant of such loans.
  - b. In the light of above, we do not comment on repayment of the principal amount and interest.
  - c. In the light of above, we do not comment on the reasonable steps have been taken by the company for recovery of the principal and interest.
- (iv.) In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Sections 185 and 186 of the Act in respect of grant of loans, making investments and providing guarantees and securities, as applicable.
- (v.) The Company has not accepted deposits during the year and does not have any unclaimed deposits as at March 31, 2021 and therefore, the provisions of the clause 3 (v) of the Order are not applicable to the Company.
- (vi.) The maintenance of cost records has not been specified by the Central Government under section 148(1) of the Companies Act, 2013 for the business activities carried out by the Company. Thus reporting under clause 3(vi) of the order is not applicable to the Company.
- (vii.) According to the information and explanations given to us, in respect of statutory dues:
- a. The Company has generally been regular in depositing undisputed statutory dues, including Provident Fund, Employees' State Insurance, Income Tax, Goods and Service Tax, Customs Duty, Cess and other material statutory dues applicable to it with the appropriate authorities
  - b. There were no undisputed amounts payable in respect of Provident Fund, Employees' State Insurance, Income Tax, Goods and Service Tax, Customs Duty, Cess and other material statutory dues in arrears as at March 31, 2021 for a period of more than six months from the date they became payable .
- (viii.) The Company has not taken any loans or borrowings from financial institutions, banks and government or has not issued any debentures. Hence reporting under clause 3 (viii) of the Order is not applicable to the Company.

- (ix.) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) or term loans and hence reporting under clause 3 (ix) of the Order is not applicable to the Company.
- (x.) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company or no material fraud on the Company by its officers or employees has been noticed or reported during the year.
- (xi.) In our opinion and according to the information and explanations given to us, the Company has paid / provided managerial remuneration in accordance with the requisite approvals mandated by the provisions of section 197 read with Schedule V to the Act.
- (xii.) The Company is not a Nidhi Company and hence reporting under clause 3 (xii) of the Order is not applicable to the Company.
- (xiii.) In our opinion and according to the information and explanations given to us, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 where applicable, for all transactions with the related parties and the details of related party transactions have been disclosed in the financial statements as required by the applicable accounting standards.
- (xiv.) During the year, the Company has not made any preferential allotment or private placement of shares or fully or partly paid convertible debentures and hence reporting under clause 3 (xiv) of the Order is not applicable to the Company.
- (xv.) In our opinion and according to the information and explanations given to us, during the year the Company has not entered into any non-cash transactions with its Directors or persons connected to its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- (xvi.) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934.

**Date:31/05/2021**  
**Place: Chennai**

**For Venkatesh & Co**  
**Chartered Accountants**  
**F.R.No.004636S**

**CA Dasaraty V**  
**Partner**  
**M.No.026336**  
**UDIN: 21026336AAAAFB3361**

## BALANCE SHEET AS AT 31 MARCH 2021

(In Rupees)

Particulars	Note No.	As at 31 March 2021	As at 31 March 2020
<b>ASSETS</b>			
<b>Non- Current Assets</b>			
Property Plant and Equipment	2	12,09,24,660	12,10,60,759
Financial Assets			
(i) Investments		-	-
(ii) Loans and advances		-	-
Deferred Tax Assets(net)		-	-
Other Non- current assets		-	-
		<b>12,09,24,660</b>	<b>12,10,60,759</b>
<b>Current Assets</b>			
Financial Assets			
(i) Investments		-	-
(ii) Cash and Cash equivalents	3	2,19,480	3,01,600
(iii) Loans and advances	4	35,000	35,000
Other Current Assets	5	46,358	46,559
		<b>3,00,838</b>	<b>3,83,159</b>
<b>Total Assets</b>		<b>12,12,25,498</b>	<b>12,14,43,918</b>
<b>EQUITY &amp; LIABILITIES</b>			
<b>Equity</b>			
Equity Share Capital	6	90,00,000	90,00,000
Other Equity	7	(10,03,52,321)	(8,09,00,943)
		<b>(9,13,52,321)</b>	<b>(7,19,00,943)</b>
<b>LIABILITIES</b>			
<b>Non- Current Liabilities</b>			
Financial Liabilities			
(i) Borrowings		-	-
(ii) Other financial liabilities	8	9,38,59,639	8,60,06,755
Deferred tax liabilities (Net)	9	2,28,57,645	2,22,92,383
Other Non-current liabilities		-	-
		<b>11,67,17,284</b>	<b>10,82,99,138</b>
<b>Current Liabilities</b>			
Financial Liabilities			
(i) Trade Payables		-	-
(ii) Other Financial Liabilities	10	8,45,90,049	7,40,81,439
Other current Liabilities	11	1,12,70,486	1,09,64,284
Provisions		-	-
		<b>9,58,60,535</b>	<b>8,50,45,723</b>
<b>Total Equity &amp; Liabilities</b>		<b>12,12,25,498</b>	<b>12,14,43,918</b>

The accompanying notes are an integral part of the Financial Statements.

As per our Report of even date

**For Venkatesh & Co**  
Chartered Accountants  
FRN: 004636S

**For and on behalf of the Board**

**CA V. Dasarthy**  
Partner  
M.NO : 026336

**E N Rangaswami**  
Whole-time Director  
DIN: 06463753

**B Narendran**  
Director  
DIN:01159394

Place : Chennai  
Date : 31 May 2021

**S Anusha**  
Company Secretary

**R . Subbaraya Davey**  
Chief Financial Officer

## STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31 MARCH 2021

(In Rupees)

S.No.	Particulars	Note No.	Year Ended 31 March 2021	Year Ended 31 March 2020
I	Revenue from operations	12	77,625	68,239
II	Other income	13	1,86,897	1,95,75,651
III	Total Income (I+II)		2,64,522	1,96,43,890
IV	Expenses			
	Employee benefits expense	14	6,10,500	11,87,323
	Finance costs	15	1,47,52,884	91,33,216
	Depreciation and amortisation expense	2	1,36,099	3,06,144
	Other expenses	16	36,51,155	40,06,287
	Total expenses (IV)		1,91,50,638	1,46,32,970
V	Profit/(loss) before exceptional items and tax (III- IV)		(1,88,86,116)	50,10,920
VI	Exceptional Items		-	-
VII	Profit/(loss) before tax (V-VI)		(1,88,86,116)	50,10,920
VIII	Tax expense			
	1) Current tax		-	-
	2) Deferred tax (net)		5,65,262	(1,44,95,617)
IX	Profit/(loss) for the period (VII-VIII)		(1,94,51,378)	1,95,06,537
X	Other Comprehensive Income		-	(6,65,10,000)
XI	Total Comprehensive Income for the period (IX+X) (Comprising Profit/(Loss) and Other Comprehensive Income for the period)		(1,94,51,378)	(4,70,03,463)
XII	Earnings per equity share			
	(1) Basic		(21.61)	21.67
	(2) Diluted		(21.61)	21.67

The accompanying notes are an integral part of the Financial Statements.

As per our Report of even date.

**For Venkatesh & Co**  
Chartered Accountants  
FRN: 004636S

**For and on behalf of the Board**

**CA V. Dasaraty**  
Partner  
M.NO : 026336

**E N Rangaswami**  
Whole-time Director  
DIN: 06463753

**B Narendran**  
Director  
DIN:01159394

Place : Chennai  
Date : 31 May 2021

**S Anusha**  
Company Secretary

**R . Subbaraya Davey**  
Chief Financial Officer

**STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2021**

**(A) Equity share capital**

Equity shares of Rs.10 each issued, subscribed and fully paid up

	No. of shares	Rupees
As at 31 March 2021	9,00,000	90,00,000
As at 31 March 2020	9,00,000	90,00,000

**(B) Other Equity**

**( In Rupees )**

Particulars	Reserves and surplus				Items of other comprehensive income		Total
	Share application money pending allotment	Capital Reserve	Dividend Equalisation Reserve	Retained earnings	Equity Component of compound financial instruments	Effect of measuring Fixed Assets at fair value	
<b>Balance as at 1 April 2019</b>	–	1,125	75,000	(24,60,99,433)	3,42,60,199	17,78,65,629	(3,38,97,480)
Profit for the year	–	–	–	1,95,06,537	–	–	1,95,06,537
Other comprehensive income	–	–	–	–	–	(6,65,10,000)	(6,65,10,000)
Total comprehensive Income for the year	–	–	–	1,95,06,537	–	(6,65,10,000)	(4,70,03,463)
Any other changes	–	–	–	–	–	–	–
<b>Balance as at 31 March 2020</b>	–	1,125	75,000	(22,65,92,896)	3,42,60,199	11,13,55,629	(8,09,00,943)
<b>Balance as at 1 April 2020</b>	–	1,125	75,000	(22,65,92,896)	3,42,60,199	11,13,55,629	(8,09,00,943)
Profit for the year	–	–	–	(1,94,51,378)	–	–	(1,94,51,378)
Other comprehensive income	–	–	–	–	–	–	–
Total comprehensive Income for the year	–	–	–	(1,94,51,378)	–	–	(1,94,51,378)
Any other changes	–	–	–	–	–	–	–
<b>Balance as at 31 March 2021</b>	–	1,125	75,000	(24,60,44,274)	3,42,60,199	11,13,55,629	(10,03,52,321)

The accompanying notes are an integral part of financial statements.

As per our Report of even date.

**For Venkatesh & Co**

Chartered Accountants

FRN: 004636S

**CA V. Dasaraty**

Partner

M.NO : 026336

Place : Chennai

Date : 31 May 2021

**For and on behalf of the Board**

**E N Rangaswami**

Whole-time Director

DIN: 06463753

**S Anusha**

Company Secretary

**B Narendran**

Director

DIN:01159394

**R . Subbaraya Davey**

Chief Financial Officer



## Cash Flow Statement for the year ended 31 March 2021

( In Rupees)

	Particulars	Year Ended 31 March 2021	Year Ended 31 March 2020
<b>A</b>	<b>Cash Flow from Operating Activities</b>		
	Profit for the year before Exceptional items and Tax	(1,88,86,116)	50,10,920
	<b>Adjustments for:</b>		
	Depreciation	1,36,099	3,06,144
	<b>Operating Profit before Working Capital changes</b>	<b>(1,87,50,017)</b>	53,17,064
	<b>Adjustments for:</b>		
	Decrease(increase)in loans and advances	-	(35,000)
	Decrease(increase)in other current assets	201	(45,000)
	Increase/(decrease ) in non current financial Liabilities	78,52,884	72,14,722
	Increase/(decrease ) in other Current financial Liabilities	1,05,08,610	(2,11,99,710)
	Increase/(decrease ) in other Current Liabilities	3,06,202	(4,18,14,136)
	<b>Net Cash from Operating activities</b>	<b>(82,120)</b>	(5,05,62,060)
<b>B</b>	<b>Cash Flow from Investing activities</b>		
	(Increase)/Decrease in investments	-	5,07,72,518
	<b>Net Cash from Investing activities</b>	-	5,07,72,518
<b>C</b>	<b>Cash Flow from Financing activities</b>		
	Increase in Long term liabilities	-	-
	<b>Net Cash used in Financing Activities</b>	-	-
	<b>Net Cash Flows during the year (A) + (B) + (C)</b>	<b>(82,120)</b>	2,10,548
	Cash & Cash Equivalentents at the begning of the period	3,01,600	91,142
	<b>Cash &amp; Cash Equivalentents at the end of the period</b>	<b>2,19,480</b>	3,01,600
The accompanying notes are an integral part of the Financial Statements			

As per our Report of even date.

**For Venkatesh & Co**  
Chartered Accountants  
FRN: 004636S

For and on behalf of the Board

**CA V. Dasaraty**  
Partner  
M.NO : 026336

**E N Rangaswami**  
Whole-time Director  
DIN: 06463753

**B Narendran**  
Director  
DIN:01159394

Place : Chennai  
Date : 31 May 2021

**S Anusha**  
Company Secretary

**R . Subbaraya Davey**  
Chief Financial Officer

## SIGNIFICANT ACCOUNTING POLICES AND NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

### 1 Overview

#### 1.1. Company Overview

India Radiators Limited ( IRL) is a public limited company incorporated and domiciled in India and has its registered office at Chennai, Tamilnadu India.

#### 1.2. Basis of Preparation of Financial Statements:-

These financial statements are prepared in accordance with Indian Accounting Standard (Ind AS), under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values, the provisions of the Companies Act , 2013 ('the Act') (to the extent notified) and guidelines issued by the Securities and Exchange Board of India (SEBI). The Ind AS are prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued there after.

Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

The year end figures are taken from the source and they are rounded to the nearest digits.

#### 1.3. Use of estimates

The preparation of the financial statements in conformity with Ind AS requires the management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

#### 1.4. Cash Flow Statement

Cash Flows are reported using the indirect method whereby profit/loss before extraordinary items and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating investing and financing activities of the company are segregated based on the available information.

#### 1.5. Critical accounting estimates

##### A) Revenue recognition

Revenue is recognised on accrual method on rendering of services when the significant terms of the arrangement are enforceable, services have been delivered and collectability is reasonably assured.

- a. Revenue is recognised based on the contract with customers.
- b. Interest income is recognised based on accrual basis
- c. Other Income were accounted on accrual basis

##### B) Expenditure

Expenses are accounted on accrual basis and provisions are made for all known losses and liabilities

## 1.6. Property, Plant and Equipment

The land and properties of the company are stated at fair value and depreciation provided on straight line method over the estimated useful lives of the assets. Property, plant and equipment are stated at cost, less accumulated depreciation and impairment, if any. Costs directly attributable to acquisition are capitalized until the property, plant and equipment are ready for use, as intended by the management. The Company depreciates property, plant and equipment over their estimated useful lives using the Straight line method.

Depreciation methods, useful lives and residual values are reviewed periodically, including at each financial year end.

Amounts paid towards the acquisition of property, plant and equipment outstanding at each Balance Sheet date and cost of property, plant, and equipment not ready for intended use before such date are disclosed under capital work-in-progress. Subsequent expenditures relating to property, plant and equipment is capitalized only when it is probable that future economic benefits associated with these will flow to the Company and the cost of the item can be measured reliably. Repairs and maintenance costs are recognized in the Statement of Profit and Loss when incurred. The cost and related accumulated depreciation are eliminated from the financial statements upon sale or retirement of the asset and the resultant gains or losses are recognized in the Statement of Profit and Loss. Assets to be disposed off are reported at the lower of the carrying value or the fair value less cost to sell.

## 1.7. Impairment

Property, plant and equipment are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the CGU (Cash Generating Unit) to which the asset belongs.

If such assets are considered to be impaired, the impairment to be recognized in the Statement of Profit and Loss is measured by the amount by which the carrying value of the assets exceeds the estimated recoverable amount of the asset. An impairment loss is reversed in the statement of profit and loss if there has been a change in the estimates used to determine the recoverable amount. The carrying amount of the asset is adjusted to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated depreciation) had no impairment loss been recognized for the asset in prior years.

## 1.8. Financial Instruments

### 1. Initial recognition

- a. The Company recognizes financial assets and financial liabilities when it becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are recognized at fair value on initial recognition, except for trade receivables which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities, that are not at fair value through profit or loss, are added to the fair value on initial recognition. Loans, borrowings and payables are recognised net of directly attributable to the transaction costs.
2. (i) Financial assets carried at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.
  - (ii) They are presented as current assets except for those maturing later than 12 months after the reporting date which are presented as non-current assets. Financial assets are measured initially at fair value plus transaction costs and subsequently carried at amortized cost using the effective interest method less any impairment loss.
  - (iii) Financial assets at amortised cost are represented by trade receivables, security deposits, cash and cash equivalents, employee and other advances and eligible current and non-current assets.
  - (iv) Cash and cash equivalents comprise cash on hand and in banks.

### 3. Financial assets at fair value through other comprehensive income :

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

### 4. Financial assets at fair value through profit or loss:

A financial asset which is not classified in any of the above categories are subsequently fair valued through profit or loss.

### 5. Financial liabilities:

Financial liabilities are subsequently carried at amortized cost using the effective interest method, except for contingent consideration recognized in a business combination which is subsequently measured at fair value through profit or loss. For trade and other payables maturing within one year from the Balance Sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

## 1.9. Employee benefit

**Compensated absences:** The employees of the company are entitled to compensated absences. The employees can carry forward a portion of the unutilized accumulated compensated absences and utilize it in future periods or receive cash at the end of each financial year.

## 1.10. Foreign Currency Transactions

There are no such transactions in the current financial year.

## 1.11. Segment Reporting

The company operates in one segment - Automobile parts.

## 1.12. Income tax

Income tax comprises current and deferred tax. Income tax expense is recognized in the statement of profit and loss except to the extent it relates to items directly recognized in equity or in other comprehensive income.

**(a) Current income tax:** Current income tax for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities based on the taxable income for the period. The tax rates and tax laws used to compute the current tax amount are those that are enacted or substantively enacted by the reporting date and applicable for the period. The company offsets current tax assets and current tax liabilities, where it has a legally enforceable right to set off the recognized amounts and where it intends either to settle on a net basis or to realize the asset and liability simultaneously

**(b) Deferred income tax:** Deferred income tax is recognized using the balance sheet approach. Deferred income tax assets and liabilities are recognized for deductible and taxable temporary differences arising between the tax base of assets and liabilities and their carrying amount in financial statements, except when the deferred income tax arises from the initial recognition of goodwill, or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profits or loss at the time of the transaction.

Deferred income tax asset are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilized.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

2 Property Plant and Equipment

PARTICULARS	( In Rupees)							
	GROSS BLOCK			DEPRECIATION			NET BLOCK	
	AS AT 01-04-2020	ADDITIONS	DELETIONS	TOTAL 31-03-2021	AS AT 01-04-2020	DELETIONS FOR THE YEAR	AS AT 31-03-2021	AS AT 31-03-2020
<b>Tangible Assets</b>								
Freehold Land	11,88,00,000	-	-	11,88,00,000	-	-	11,88,00,000	11,88,00,000
Leasehold Land *	89,546	-	-	89,546	-	-	89,546	89,546
Buildings **	96,58,120	-	-	96,58,120	90,39,115	1,36,099	4,82,906	6,19,005
Computers	15,53,316	-	-	15,53,316	15,50,210	-	3,106	3,106
Plant & Machinery	2,84,65,800	-	-	2,84,65,800	2,70,42,510	-	14,23,290	14,23,290
Furniture and Fixtures	10,25,617	-	-	10,25,617	10,25,617	-	-	-
Vehicles	2,42,002	-	2,42,002	-	2,42,002	2,42,002	-	-
Electrical Installation	25,16,241	-	-	25,16,241	23,90,429	-	1,25,812	1,25,812
Air Conditioner	3,01,754	-	3,01,754	-	3,01,754	3,01,754	-	-
Office Equipments	5,17,179	-	-	5,17,179	5,17,179	-	-	-
<b>Total</b>	<b>16,31,69,575</b>	<b>-</b>	<b>5,43,756</b>	<b>16,26,25,819</b>	<b>4,21,08,816</b>	<b>5,43,756</b>	<b>12,09,24,660</b>	<b>12,10,60,759</b>
<b>Previous Year</b>	<b>22,96,76,575</b>	<b>-</b>	<b>6,65,10,000</b>	<b>16,31,69,575</b>	<b>4,18,02,672</b>	<b>-</b>	<b>12,10,60,759</b>	<b>18,78,76,903</b>

\* Held for assignment

\*\* Held for sale

Note: The fair value of freehold land adopted for 2019-20 based on a valuation report has been retained for 2020-21 also.

**3 Cash & Cash Equivalents**

(In Rupees)

Particulars	As at 31.03.2021	As at 31.03.2020
Cash on Hand	8,670	-
Balance with Bank in Current account	2,10,810	301,600
<b>Total</b>	<b>2,19,480</b>	<b>301,600</b>

**4 Loans & Advances**

Unsecured, considered good		
Other Advances	35,000	35,000
<b>Total</b>	<b>35,000</b>	<b>35,000</b>

**5 Other Current Assets**

Prepaid Expenses	1,358	1,559
GST Credit	45,000	45,000
<b>Total</b>	<b>46,358</b>	<b>46,559</b>

**6 Share Capital**

<b>Authorised Capital</b>		
20,00,000 Equity Shares of Rs.10/- each	2,00,00,000	2,00,00,000
1,60,00,000 9% Cumulative redeemable preference shares of Rs10/-each	16,00,00,000	16,00,00,000
<b>Total</b>	<b>18,00,00,000</b>	<b>18,00,00,000</b>
<b>Issued, Subscribed &amp; Paid-up Capital</b>		
9,00,000 Equity Shares of Rs.10/- each fully paid up	90,00,000	90,00,000
<b>Total</b>	<b>90,00,000</b>	<b>90,00,000</b>

**Number of Equity Shares at the beginning and end of the reporting year**

Particulars	As at 31.03.2021		As at 31-03-2020	
	No. of shares	Amount	No. of shares	Amount
Shares outstanding at the beginning of the year	9,00,000	90,00,000	9,00,000	9,00,000
Shares issued during the year	-	-	-	-
<b>Shares outstanding at the close of the year</b>	<b>9,00,000</b>	<b>90,00,000</b>	<b>9,00,000</b>	<b>90,00,000</b>

**Details of Shareholders holding more than 5% shares in the company**

Name of Shareholder	As at 31.03.2021		As at 31-03-2020	
	No. of shares	% of Holding	No. of shares	% of Holding
Seetha Chidambaram *	3,09,524	34.39%	3,09,524	34.39%
South India House Estates and Properties Ltd	47,188	5.24%	47,188	5.24%
MAHLE BEHR GmbH & Co KG	46,140	5.13%	46,140	5.13%

\*Note : 3,09,524 Equity shares have been pledged in favour of lenders for inter corporate deposit received by the company

## 7 Other Equity

(In Rupees)

Particulars	Reserves and surplus				Total
	Share application money pending allotment	Capital Reserve	Dividend Equalisation Reserve	Retained earnings (*)	
Balance as at 1 April 2019	-	1,125	75,000	(3,39,73,605)	(3,38,97,480)
Profit for the year	-	-	-	1,95,06,537	1,95,06,537
Other comprehensive income	-	-	-	(6,65,10,000)	(6,65,10,000)
Total comprehensive Income for the year	-	-	-	(4,70,03,463)	(4,70,03,463)
Any other changes	-	-	-	-	-
<b>Balance as at 31 March 2020</b>	-	<b>1,125</b>	<b>75,000</b>	<b>(8,09,77,068)</b>	<b>(8,09,00,943)</b>
Balance as at 1 April 2020	-	<b>1,125</b>	<b>75,000</b>	<b>(8,09,77,068)</b>	<b>(8,09,00,943)</b>
Profit for the year	-	-	-	(1,94,51,378)	(1,94,51,378)
Other comprehensive income	-	-	-	-	-
Total comprehensive Income for the year	-	-	-	(1,94,51,378)	(1,94,51,378)
Any other changes	-	-	-	-	-
<b>Balance as at 31 March 2021</b>	-	<b>1,125</b>	<b>75,000</b>	<b>(10,04,28,446)</b>	<b>(10,03,52,321)</b>

\*Note: Retained Earnings include other comprehensive income

**8 Other Financial Liabilities (Non Current)****(In Rupees)**

Particulars	As at 31.03.2021	As at 31.03.2020
9% Redeemable Cumulative Preference Share Capital	8,60,06,755	7,87,92,032
Add : Transfer from Equity	-	-
Add :IND AS adjustments - Interest	78,52,884	72,14,723
<b>Total</b>	<b>9,38,59,639</b>	<b>8,60,06,755</b>

**9 Deferred Tax**

Opening Balance	2,22,92,383	3,67,88,000
Deferred tax for the year	5,65,262	(1,44,95,617)
<b>Total</b>	<b>2,28,57,645</b>	<b>2,22,92,383</b>

**10 Other Current Financial Liabilities**

Inter corporate deposits	8,01,19,541	6,91,48,004
Liability for Expenses	44,70,508	49,33,435
<b>Total</b>	<b>8,45,90,049</b>	<b>7,40,81,439</b>

**11 Other Current Liabilities**

Duties & Taxes	4,51,175	3,14,164
Other Payables	8,69,311	7,00,120
Advance for sale of assets	99,50,000	99,50,000
<b>Total</b>	<b>1,12,70,486</b>	<b>1,09,64,284</b>

**12 Income from Operations**

Particulars	Year ended 31 March 2021	Year ended 31 March 2020
Job work income	77,625	68,239
<b>Total</b>	<b>77,625</b>	<b>68,239</b>

**13 Other Income**

Dividend	-	7,56,650
Miscellaneous Income	-	26,50,000
Income tax refund	-	37,520
Interest on Income tax refund	-	2,060
Sale of Scrap	61,000	-
Credit Balances written Back	1,25,897	1,61,29,421
<b>Total</b>	<b>1,86,897</b>	<b>1,95,75,651</b>



**14 Employment Benefit Expenses****(In Rupees)**

Particulars	Year ended 31 March 2021	Year ended 31 March 2020
Salaries	6,10,500	11,87,323
<b>Total</b>	<b>6,10,500</b>	<b>11,87,323</b>

**15 Finance Cost**

Notional interest on Redeemable Preference Shares	78,52,884	72,14,723
Interest on Inter corporate deposits	69,00,000	19,18,493
<b>Total</b>	<b>1,47,52,884</b>	<b>91,33,216</b>

**16 Other Expenses**

Power and fuel	8,92,250	8,56,153
Bank Charges	383	917
Auditors remuneration	50,000	50,000
Rates & Taxes	5,88,523	8,58,145
Filing Fees	19,463	19,124
Postage and Telephone Charges	-	42,646
Professional and Consultancy Charges	1,50,500	13,72,000
Travelling and Conveyance	-	3,460
Advertisement	1,51,200	-
Printing & Stationery	28,552	55,516
Insurance	1,559	2,096
Security Charges	10,04,688	5,94,157
Puja Expenses	5,81,500	-
Miscellaneous Expense	1,82,537	1,52,073
<b>Total</b>	<b>36,51,155</b>	<b>40,06,287</b>

**17 Expenditure in foreign currency during the current period****NIL****NIL****18 Earnings in Foreign Exchange received during the current period****NIL****NIL**

19. As per IND AS 24 , the disclosures of transactions with the related parties are given below:

**Related Parties:**

**Holding Company:**

Mercantile Ventures limited

**Subsidiary of Holding Company:**

i3 security private limited

**Key Managerial Personnel:**

Mr. K.Nadanasundaram, Whole-time Director - Upto 12-June-2020

Mr. E N Rangaswami, Whole-time Director - w.e.f 06-Aug-2020

The following are transactions and Closing Balances with the related parties during current year

(In Rupees)

Particulars of transaction	Year ended 31 March 2021	Year ended 31 March 2020
<b>Transaction with related parties :</b>		
<b>Whole-time Director's remuneration</b>		
Mr. K.Nadanasundaram (Upto 12-June-2020)	60,000	300,000
<b>Mercantile ventures limited:</b>		
Inter corporate deposit & advances received	45,89,037	6,55,12,859
Interest accrued on Inter corporate deposit	67,50,001	17,68,493
Interest paid on Intere corporate deposit	5,06,250	-
Notional Interest on Preference shares	78,52,884	72,14,723
<b>I3 Security Private Limited:</b>		
Security Charges	10,04,688	5,94,157
<b>Closing Balances:</b>		
<b>Mercantile Ventures Limited:</b>		
9% Redeemable Cumulative Preference Share Capital	9,38,59,639	8,60,06,755
Inter Corporate Deposits & Advances	7,83,45,647	6,75,12,859
<b>I3 Security Private Limited:</b>		
Other Payables	-	97,120

20 Contingent liabilities and commitments (to the extent not provided for):

Particulars of transaction	Year ended 31 March 2021	Year ended 31 March 2020
<b>i) Contingent liabilities :</b>		
a) Claims against the company not acknowledged as debt;	NIL	NIL
b) Guarantees-charge created on company's asset for third party loan	NIL	NIL
c) Other money for which the company is contingently liable	NIL	NIL
<b>ii) Commitments:</b>		
a) Estimated amount of contracts remaining to be executed on capital account and not provided for	NIL	NIL
b) Uncalled liability on shares and other investments partly paid;	NIL	NIL
c) Other commitments (specify nature)	NIL	NIL

21 The figures for the previous year have been regrouped / reclassified wherever necessary.